

Letter from the Board Chair



Dear Friends.

As Chair of the Board of Acadia Center, I'm honored to share our Annual Report for 2022. We appreciate your unwavering support in advancing bold, effective, clean energy solutions for a livable climate and stronger, more equitable economy.

Our world today needs climate solutions that address complex and increasingly urgent issues. And it is imperative that these solutions prioritize the impacts a fossil fuel economy has imposed on environmental justice communities for far too long across the region. Acadia Center is built on the premise that climate and clean energy solutions must address the concerns of people in their daily lives: consumer needs, workforce development, economic growth, public health, and quality of life – for *all* lives. Our experts take on challenges through research, implementation, and advocacy at state and regional levels. We are proud of our reputation as a trusted source of information on climate issues. We are equally committed to implementing solutions on the ground, and sticking around to see them through. We've launched innovative programs, developed cutting-edge technologies, and partnered with stakeholders to drive progress in communities nationwide.

Together with our partners, we have identified and tackled some of the most pressing challenges facing our communities today. Yet we know our work is far from done. This is a challenge that connects us all, and so must the fight.

As we approach our twenty-fifth anniversary, we're ever grateful for your partnership, generosity, and engagement in our cause. We hope this report inspires you to continue supporting our work and to join us in creating a better future.

Joyce Kung Board Chair

Letter from the President



Dear Friends.

I'm pleased to share Acadia Center's Annual Report capturing key elements of our efforts to advance clean energy solutions in the past year. We recognize the pressing need for immediate action to address climate change and have pursued multiple forums to make important progress in implementing our priority solutions, providing clarity to climate claims and succeeding in enacting truly significant redirection so that climate, equity, and consumer values are embraced by government and key players.

As a multi-faceted organization, we understand that the clean energy future must address the concerns of different members of the public, and accordingly our work addresses a wide range of impacts from public health concerns to economic impacts to consumer benefits. We've launched new initiatives and partnered with key stakeholders to drive change at the local, state, and national levels. In addition, we're committed to producing informational materials on a wide range of issues to engage with different audiences to address the urgency of the climate crisis.

Climate change is already causing significant harm around the world, and it's imperative that we act quickly and decisively. We hope you find this overview helpful and informative. We're proud of the accomplishments won by our hard-working staff and look forward to collaborating to create a better world for future generations.

Daniel Sosland President

2022 at a glance

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I've valued Acadia Center's knowledge on a wide array of important climate change and energy issues – and unrelenting leadership on the push for greenhouse gas emissions reductions across New England.

— DAN ESTY

HILLHOUSE PROFESSOR OF ENVIRONMENTAL LAW AND POLICY, YALE UNIVERSITY;
FORMER COMMISSIONER, CONNECTICUT DEPARTMENT OF ENERGY
AND ENVIRONMENTAL PROTECTION

pieces of clean energy legislation advanced

detailed statements and testimonies

groundbreaking clean energy reports authored

6

presentations at conferences, roundtables and technical meetings



Accelerating Energy Justice in Building Decarbonization

Nearly all Northeastern states have set ambitious greenhouse gas reduction goals for 2030. Aggressive policies and programs targeting every sector of the economy are necessary to achieve these goals. The leakiest 25% of housing units produce more than half of the GHG emissions from the residential sector. Typically, these super-emitting housing units are located in lower-income communities and communities of color and include residents who speak languages other than English. By reforming energy efficiency programs in recognition of these conditions, states have an opportunity to accelerate progress towards reaching their greenhouse gas reduction targets while reducing energy burdens and fostering energy justice.

To accomplish this, Northeast states must target the 25% most energy intensive homes for comprehensive clean heating and weatherization upgrades, embracing a significant opportunity to fold equity and justice into existing policies and programs in a meaningful way. Acadia Center remains devoted to helping government and energy efficiency program administrators recognize this reality and harness the potential of energy efficiency in the years to come. We are committed to continuing our research into environmental justice issues, presenting our findings to government bodies, and staying at the table to ensure that historically disadvantaged groups are prioritized in clean energy policy.

We value our partnership with Acadia Center as a founding coalition member of Browning the Green Space and as a volunteer co-lead of our Policy Coordination Committee. Working with Acadia Center to review their DEIJ efforts, we saw how Acadia Center prioritizes internal resources to support their organizational DEIJ goals and how this translates into a research and policy development approach that centers equity and environmental justice. KFRRY BOWIF EXECUTIVE DIRECTOR AND PRESIDENT OF **BROWNING THE GREENSPACE**

Research

In 2022, Acadia Center:

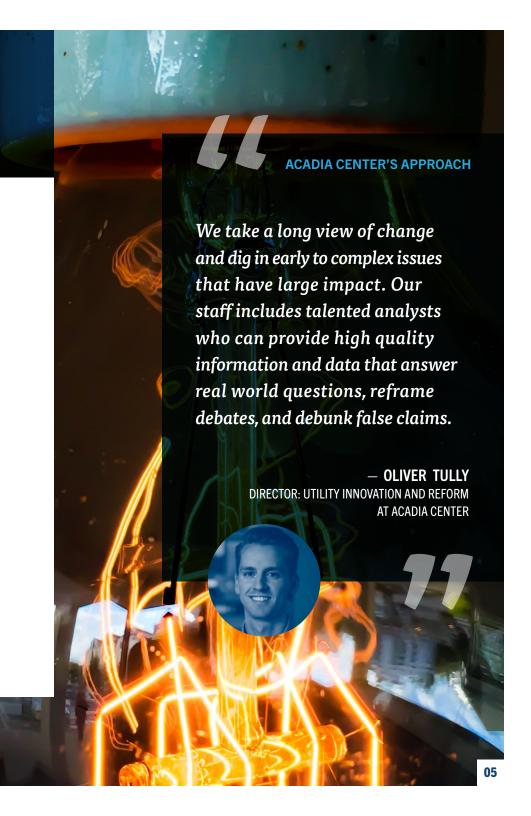
RELEASED THE GROUNDBREAKING REPORT,

The Future is Electric, highlighting the necessary role building electrification plays in making New Jersey homes cleaner, healthier, and more affordable.

PARTNERED WITH CLEAN ENERGY

ORGANIZATIONS to create the *New England's Winter Electricity Challenges Call for a Clean Energy Solution* report, pushing for clean energy solutions to enhance reliability and reduce emissions.

HAS BEEN DEEPLY INVOLVED in stakeholder processes, including sitting on the End Uses Working Group and informing the development of the Connecticut Hydrogen Task Force Report. We will continue to fight against irresponsible infusion of hydrogen and renewable natural gas into the gas distribution system.



Research that transforms.

REPORT: "THE FUTURE IS ELECTRIC: HELPING NEW JERSEY LIVE IN CLEANER, HEALTHIER, AND MORE

AFFORDABLE HOMES" Buildings are the second largest source of greenhouse gas emissions in New Jersey. Aggressively reducing emissions from buildings will be instrumental in achieving the Global Warming Response Act's target of an 80% reduction in emissions by 2050. Transitioning from fossil fuels to highly efficient and affordable electric heat pumps will reduce emissions, improve indoor and outdoor air quality, reduce health disparities in overburdened and underserved communities and communities of color, and help New Jerseyans reduce their energy bills. Acadia Center's analysis showed that the average household in New Jersey will see annual bill savings, with some reducing their bills by more than 20%. Many households can achieve bill reductions of more than 50% by combining electric appliances with home weatherization measures. New Jersey policies can accelerate the transition to healthy electric buildings by making it easier for consumers to purchase heat pumps and identify experienced installers. State and federal actions to reduce market barriers, like those that helped establish the now booming market for electric vehicles, should be adopted to accelerate the transition to electric appliances.

REPORT: "NEW ENGLAND'S WINTER ELECTRICITY CHALLENGES CALL FOR A CLEAN ENERGY SOLUTION"

Each winter, New England's regional electric grid operator—known as the Independent System Operator for New England, or "ISO-NE" —issues an alert providing its assessment of how likely it is that the region could face electricity blackouts on the coldest days and nights of the year. Year-after-year, ISO-NE announces the region may have inadequate energy supplies and face some winter blackouts. This leaves New Englanders asking: if this threat to the region's electric grid happens every year, why hasn't it been fixed by now?

The solution is not to put good money after bad by building more fossil fuel generation or costly pipelines that will never pay off, but instead to invest in clean solutions that will make the region's electric system more reliable while reducing the emissions causing climate change. In this



STAFF WRITER SARAH SALKOWSKI AND VP OF CLIMATE AND CLEAN ENERGY POLICY AMY BOYD AT THE 2022 STAFF RETREAT.

report, we highlighted a number of targeted clean reliability solutions that can be implemented quickly to address near-term concerns. We also offered a longer-term vision for a decarbonized and affordable electric system that will keep the lights on and New Englanders healthy and safe.

REALITY CHECK: THE ROLE OF HYDROGEN In 2022,

Connecticut joined six other Northeastern states to develop a proposal to become one of at least four regional clean hydrogen hubs designated through the federal Infrastructure Investment and Jobs Act (IIJA) Regional Clean Hydrogen Hubs Program. If selected, the states could receive anywhere from \$400 million to \$1.25 billion to develop and deploy a hydrogen hub in the region. Simultaneously, CT DEEP worked to develop an update to the state's Comprehensive Energy Strategy, the overarching document that covers a broad set of energy policy recommendations for the state. Acadia Center was extensively involved in the stakeholder process, informing the development of the Connecticut Hydrogen Task Force Report, including sitting on the End Uses Working Group.

Hydrogen is often touted as clean replacement fuel for fossil gas and petroleum. In fact, Acadia Center believes clean hydrogen should be strategically used for those sectors of the economy that are hardest to electrify. Acadia Center has sought to make this point, so that as the clean energy transition takes place, we are choosing the best options based on

RESEARCH 06

clear information. The final report of the CT Hydrogen Task force reflects Acadia Center's stance on this issue, concluding that heat electrification will ultimately be the most cost-effective option for reducing carbon emissions for residential and commercial customers, and that hydrogen fuel cell passenger cars are not a magic solution either, instead likely more expensive for both upfront purchase and fueling costs.

Clean hydrogen has an important and even exciting place in the clean energy transition but must be applied where it offers overall climate benefits. We will continue to work on the issues surrounding hydrogen and its role in energy systems across the region. This includes arguing against the use of hydrogen in easily electrifiable sectors, keeping hydrogen out of the gas distribution system where it can contribute to detrimental emissions, and encouraging hydrogen producers to report fuel carbon intensity.



Acadia Center's expertise has been invaluable in providing critical information and recommendations on building decarbonization and energy issues in New Jersey. Their ability to clarify issues for colleagues, decision makers, and the public adds tremendous value in advancing clean energy efforts.

- BARB BLUMENTHAL

RESEARCH DIRECTOR, CLEAN ENERGY POLICY CENTER AT
NEW JERSEY CONSERVATION FOUNDATION



RESEARCH 07

Advocate

In 2022, Acadia Center:

SHAPED HISTORIC LEGISLATION that will hold electric utilities accountable in achieving long-term climate and consumer goals.

BROUGHT TO PUBLIC ATTENTION how obscure rules implemented by the power grid are subsidizing fossil fuels and holding back clean energy across the region.

ADVOCATED FOR ENHANCED COMMUNITY INFLUENCE on the multi-billion dollar energy system by removing industry conflicts of interest that stifle clean energy.



ACADIA CENTER'S APPROACH

We value and maintain strong relationships with diverse stakeholders while building and strengthening coalitions and networks.

Our work interlaces skills in research, relationships, and advocacy to maximize impact and demonstrate benefits to public health, consumer, equity, economic, and workforce arenas.

— **KYLE MURRAY**SENIOR ADVOCATE AND MASSACHUSETTS PROGRAM
DIRECTOR AT ACADIA CENTER



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Advocacy in action.

LED THE FIGHT FOR GREATER UTILITY ACCOUNTABILITY

For months, Acadia Center worked with the Governor's Office, legislators, the Public Advocate, environmental groups, and others to expand the scope and impact of An Act Regarding Utility Accountability and Grid Planning for Maine's Clean Energy Future. Acadia Center introduced language that implements our RESPECT regulatory reform framework which seeks to end conflicts of interest in energy planning and orient decisions towards comprehensive review of viable clean energy options through a process involving stakeholder review and transparency. RESPECT recommends that states should:

- conduct independent and comprehensive distribution system planning that incorporates meaningful stakeholder input, including voices that have been ignored to date; and
- separate "planners" and "owners" by creating a separate, neutral planning entity that is designed to look for solutions beyond utility boundaries and across fuels.

Acadia Center believes that an independent planning authority, responsible for coordinated planning to electrify and decarbonize, would be the best option for states to achieve ambitious net zero greenhouse gas emissions reduction requirements and meet consumer and equity goals. LD 1959 represents considerable progress in holding utilities accountable to consumer, climate, and public interest goals and initiating serious integrated grid planning for a reliable, clean, and affordable electricity grid.

Maine has set the example by embracing an all-encompassing, long-term, strategic grid planning process to modernize the state's electricity and engaging communities in designing, building, and operating a clean energy grid of the future.



ENVIRONMENTAL JUSTICE AND OUTREACH MANAGER JOY YAKIE AT THE 2022 STAFE RETREAT.

DETAIL-ORIENTED ADVOCACY: THE FUTURE OF GAS

PROCEEDINGS What is the future for natural gas utilities in an era where their product, fossil gas, must be phased out? This is an issue states are addressing across the region and country – and Acadia Center is actively involved in all the New England proceedings where the issue is raised.

In Massachusetts, regulators opened an investigation, D.P.U. Docket 20-80, also known as the Future of Gas, to examine this issue. Acadia Center has been actively involved since the stakeholder process began in May 2021. Acadia Center found multiple troubling flaws in the analysis that underpinned regulatory proposals submitted by gas utilities and also advocated for changes in the process to allow better stakeholder engagement. Utilities have been promoting fuels they claim will offer climate benefits but in reality, will continue to emit large amounts of greenhouse gas pollution and will lock consumers into years of paying billions for a system that is out-of-date.

ADVOCATE 09

Fundamentally, the clean energy transition must promote technologies that are safe, effective, and available – such as electrification using airand ground-source heat pumps and geothermal technologies. Claims made for "renewable gas" alternatives have failed to account for continued methane leaks that cause climate, safety and health impacts, and need to save such fuels for sectors that cannot be electrified. The clean energy transition will require all players – utilities, regulators, government, businesses, advocates, and customers – to pull together and work towards a common purpose. It requires keeping the eye on the ball so the outcome honors consumer, climate, and equity goals.

LOOKING AHEAD Acadia Center continues to advance utility reform across the region. In Maine, we are following up on important reforms by participating in implementation in the regulatory arena. We are focused on enacting RESPECT planning and oversight reforms in Massachusetts, Rhode Island, and New Jersey.

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Acadia Center's advice and counsel has been extremely helpful in addressing the complicated issues around holistic grid planning, utility accountability, and reform in Maine.

MAINE SENATOR STACY BRENNER
 CO-CHAIR, ENVIRONMENT AND
 NATURAL RESOURCES COMMITTEE

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ADVOCATE 1

Implement

In 2022, Acadia Center:

CONTINUED ITS LEADERSHIP as a member of the Regional Greenhouse Gas Initiative (RGGI) network, a program that has generated over \$6.2 billion for state and community clean energy investments.

SUBMITTED COMPREHENSIVE COMMENTS

with our partners in the Beyond Gas Coalition to push for an independent planning authority, responsible for coordinated planning to electrify and decarbonize, which will help Rhode Island and the region achieve their net-zero emissions goals.

PRIORITIZED ENERGY EFFICIENCY and led its implementation through our participation on energy efficiency councils, boards, and working groups, helping to pass numerous pieces of legislation.

ACADIA CENTER'S APPROACH

We provide valued recommendations to colleagues and peer organizations on how to reform complex areas, such as utility accountability, regulatory reform, energy efficiency, weatherization program administration, and decarbonization pathways.

Our demonstrated expertise and success in crafting and implementing solutions for climate and clean energy challenges is relied upon by peers, decision makers, and media.

— AMY BOYD
VICE PRESIDENT, CLIMATE AND CLEAN ENERGY POLICY
AT ACADIA CENTER AT ACADIA CENTER



Implementing solutions.

LEADING THE RGGI NETWORK Through a multistate cap-and-trade program called the Regional Greenhouse Gas Initiative, known as RGGI, 11 states cap greenhouse gas emissions from power plants and require power plant operators to pay for every ton of climate pollution emitted into the atmosphere. RGGI states have experienced both a more rapid increase in GDP per capita and a more rapid decline in both power sector CO2 emissions and retail electricity prices than the states that have not consistently had a price on GHG emissions. The proceeds from the quarterly auctions so far have generated \$6.2 billion dollars to be invested in clean energy, energy efficiency, electricity bill assistance, and beneficial electrification. RGGI has also reduced emissions of nitrogen oxides in RGGI-regulated power plants across the region by 85% since 2008.

Acadia Center has been deeply engaged in RGGI's development since its inception. In 2023, we will release a 14-year retrospective on RGGI, analyzing the effectiveness of the program, its impact on environmental justice communities, and recommendations for improvements going forward.

STAYING AT THE TABLE AFTER LEGISLATION: BEYOND

GAS COALITION Acadia Center has convened experts and advocates in Massachusetts, Rhode Island, and Connecticut, creating an interconnected regional network of state-based Beyond Gas Coalitions. Through these coalitions, we are able to leverage lessons learned in one state to apply to another, as we push the discussion of the Future of Gas and advocate for proceedings across New England. In Rhode Island, Acadia Center and its partners in the Beyond Gas-RI advocacy coalition have submitted comprehensive comments to the Rhode Island Public Utilities Commission (PUC) outlining our recommendations for the Future of Gas investigation, which kicked off in fall 2022. The proceeding, expected to unfold well into 2023, will examine how the state's overreliance on "fossil" gas must change for the state to meet the Act on Climate's requirements of a 45% reduction in greenhouse gas (GHG) emissions by 2030, 80% reduction by 2040, and to net-zero by 2050.



Acadia Center has been right at the center of critical climate and clean energy policy efforts here in Rhode Island. The organization has been a major part of our state's capacity to address these crucial issues with technical expertise and engagement in the policy process.

J. TIMMONS ROBERTS

ITTLESON PROFESSOR OF ENVIRONMENTAL STUDIES AND SOCIOLOGY
BROWN UNIVERSITY AND EXECUTIVE DIRECTOR OF
THE CLIMATE SOCIAL SCIENCE NETWORK



The PUC proceeding follows several years of Acadia Center engagement with the Public Utilities Commission, Energy Facility Siting Board (EFSB), Division of Public Utilities and Carriers, Rhode Island Attorney General, and other stakeholders across a series of dockets that highlight the imprudence of continuous gas system expansion. Acadia Center previously urged the EFSB to impose a moratorium on new gas connections on infrastructure constrained Aquidneck Island. Acadia Center's work on the Massachusetts Future of Gas proceeding, as well as Infrastructure, Safety, and Reliability (ISR) dockets, energy efficiency plans, non-pipes alternative frameworks, and intervention in the sale of the utility to PPL have all led to this critical Future of Gas investigation in Rhode Island

IMPLEMENT 12

Ultimately, the PUC's primary focus should be to identify the most aggressive and feasible gas system decarbonization pathway that both rapidly and equitably reduces current GHG fossil gas emissions in the near-term while eliminating the potential risk of new long-lived fossil fuel connections to the network and protecting ratepayers from stranded costs.

PRIORITIZING ENERGY EFFICIENCY AND CLEAN ENERGY: COMPREHENSIVE ACTIVITIES IN THE REGION

Acadia Center's vision of the clean energy future depends upon using energy efficiently. A long-term leader in energy efficiency efforts across the region, the following are examples of the impact we had in the Northeast in 2022 advancing the building blocks for a clean energy future:

- Provided comments to and testified at the Federal Energy Regulatory Commission (FERC) on transmission planning, winter blackouts, favoritism to gas, integrating distributed resources, and interconnection policies.
- Pressing the Massachusetts 3 Year Energy Efficiency Plan to focus on electrification, equity, and workforce development.
- The Connecticut 3 Year Energy Efficiency Plan pushes forth all-electric new construction and sets the goal to phase out natural gas incentives by end of 2024.
- Utility and Regulatory Reform Concepts were adopted in new laws in Maine and Massachusetts.
- Helped strengthen components of Connecticut's local, distributed energy (Non-Wires Alternatives) program.
- Delivered comments and voted at ISO-NE on policies that impede or advance clean energy.
- Joined Senator Markey (MA) in speaking out against ISO-NE's discriminatory policies against clean energy, and Senator Blumenthal (CT) in highlighting the clean energy benefits of the Inflation Reduction Act.
- Filed extensive comments related to the scope of Connecticut's Comprehensive Energy Strategy on hydrogen, alternative fuels, building decarbonization, weatherization, efficiency, and electrification.
- Testified before the Massachusetts Senate Committee on Global Warming and Climate Change on the Future of Gas and the risks associated with biofuels.



We really value Acadia Center's partnership with New England for Offshore Wind. Acadia Center's staff has deepened our coalition's understanding of the complex energy issues we need to tackle for offshore wind energy to move forward in the region.

- SUSANNAH HATCH

DIRECTOR OF CLEAN ENERGY POLICY, ENVIRONMENTAL LEAGUE OF MASSACHUSETTS



- Provided technical modeling assistance to Rhode Island Department of Environmental Management to assist in the development of the 2022 Climate Plan Update and quantify the GHG impacts of methane leaks.
- Worked within coalition to advise on PUC intervenor funding in Maine.
- Submitted comments and met with utilities in Maine to develop rates that better support energy storage, EV charging, and heat pumps.
- Briefed Gubernatorial candidates in MA on energy issues.
- Provided extensive comments in the Massachusetts Clean Energy and Climate Plan process.
- RI Energy Facility Siting Board sided with Acadia Center's
 position to require the utility to conduct comparative GHG
 analysis of a gas moratorium and alternatives to proposed
 new gas project. (SB-2021-04)

IMPLEMENT 13

Our Team

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MELISSA BIRCHARD Director, Clean Energy & Grid Transition

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ACADIA CENTER STAFF AND BOARD MEMBERS AT THE 2022 RETREAT



2022 Financials



REVENUE SOURCE	2022 NOT AUDITED
GRANTS	\$1,384,096
CONTRIBUTIONS	\$191,056
INVESTMENTS & OTHER INCOME	\$8,941
TOTAL REVENUES	\$1,584,093

NET ASSETS	2022 NOT AUDITED
TOTAL ASSETS	\$3,753,079
TOTAL LIABILITIES	\$105,413
FUND BALANCE	\$3,647,666
INCREASE TO FUND BALANCE FROM PREVIOUS YEAR	\$(391,480)



EXPENSES	2022 NOT AUDITED
PROGRAM	\$1,775,278
MANAGEMENT	\$115,648
DEVELOPMENT	\$84,647
TOTAL EXPENSES	\$1,975,573

Fund balance, revenue, and expense data reflect accounting changes in the timing of recognition and shifts in some grant awards.

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Thanks to you!

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